

Innovative Urban Vertical Farming Startup: A Sustainable Entrepreneurship Idea for 2025

Purwadhi¹, Yani Restiani Widjaja², Purwadhi Nadia Rizki Shabrina³ and Dhien⁴

¹²³⁴Master of Management, Adhirajasa Reswara Sanjaya University, Jalan Sekolah International No1-2
E-mail: nadiarizkishabrina@gmail.com; yani.yrw@ars.ac.id; purwadhi@ars.ac.id

ABSTRACT

This study aims to explore the concept of an urban vertical farming startup integrated with IoT and artificial intelligence (AI) technologies to enhance efficiency and sustainability of food production. The method employed is a qualitative conceptual approach supported by secondary data analysis from market reports and scientific literature on modern farming technologies. The study population includes agribusiness practitioners and agricultural technology observers; purposive sampling is used to select relevant data. Data collection is conducted through literature review and SWOT analysis, followed by descriptive analysis. Findings indicate that a business model combining vertical farming with AI and IoT has potential to increase crop yields, reduce resource usage, and lower carbon emissions. The conclusion is that this startup model represents a sustainable entrepreneurship opportunity that can support urban food security. Recommendations include pilot project implementation and collaboration with technology partners to optimize the concept's deployment.

Key words: vertical farming startup; agricultural IoT; artificial intelligence; sustainable business; urban entrepreneurship.

INTRODUCTION

Rapid urbanization and climate change pose significant challenges to traditional agriculture and food supply chains. The shrinking availability of arable land, unpredictable weather patterns, water scarcity, and increasing transportation costs have disrupted conventional farming systems. Extreme climate events such as floods, droughts, and heatwaves further threaten crop productivity and farmer livelihoods. At the same time, the growing urban population in 2025 demands innovative solutions that ensure sustainability, food security, and economic viability. Urban consumers increasingly expect fresh, safe, and environmentally responsible food sources, creating both pressure and opportunity within the agribusiness sector. This shift in consumer awareness is closely linked to concerns about food safety, traceability, and environmental impact, encouraging the adoption of more transparent and sustainable production systems.

In addition, global supply chain disruptions experienced in recent years have highlighted the vulnerability of centralized food production systems. Heavy reliance on rural or imported agricultural products exposes cities to price volatility, logistical delays, and food shortages. Such vulnerabilities underscore the urgency of developing decentralized and resilient food systems within urban areas. Consequently, urban agriculture has emerged as a strategic response to strengthen local food resilience, reduce dependency on long distribution chains, and enhance food sovereignty. Among various urban farming methods, vertical farming offers a technology-driven solution capable of maximizing productivity within limited land areas while maintaining consistent quality standards.

Vertical farming, an advanced agricultural method using controlled environment agriculture (CEA), has gained traction as a promising alternative to conventional farming. By utilizing stacked layers, hydroponic or aeroponic systems, and artificial lighting, vertical farming enables food production in limited urban spaces such as warehouses, rooftops, and repurposed buildings. This system allows year-round cultivation independent of seasonal changes, reducing the risks associated with climate variability. Moreover, controlled environments ensure standardized quality, higher crop density, and shorter harvest cycles. Despite its potential, however, this method still faces hurdles such as high capital investment, significant energy consumption, technological complexity, and limited scalability in developing markets. The financial risk associated with initial infrastructure development often discourages small and medium-scale entrepreneurs from entering the sector, particularly in regions with limited access to green financing or advanced technological infrastructure.

Recent technological advancements provide opportunities to overcome these limitations. The integration of Internet of Things (IoT) technology enables real-time monitoring of environmental parameters, ensuring precise control over crop conditions. Meanwhile, artificial intelligence (AI) enhances decision-making through predictive analytics, machine learning models, and automated system adjustments. These innovations not only improve operational efficiency but also reduce long-term production costs through data-driven optimization. In addition, automation reduces labor intensity and increases consistency in crop management, making vertical farming more scalable and commercially viable.

This paper introduces an innovative entrepreneurship idea—a startup that merges vertical farming with IoT and AI to enhance productivity, automate crop management, and improve resource efficiency. IoT sensors collect real-time environmental and crop data, including temperature, humidity, nutrient concentration, and light intensity. AI algorithms analyze these data patterns to optimize growth conditions, predict harvest cycles, prevent crop diseases, and forecast market demand. By combining technological integration with sustainable production practices, this startup model seeks to deliver high-quality produce while minimizing environmental impact. The

integration of smart technologies also enables traceability systems that enhance consumer trust and product transparency.

Furthermore, the proposed concept aligns with global sustainability initiatives, including the United Nations Sustainable Development Goals (SDGs), particularly Goal 2 (Zero Hunger), Goal 11 (Sustainable Cities and Communities), Goal 12 (Responsible Consumption and Production), and Goal 13 (Climate Action). The model also supports circular economy principles by promoting efficient resource utilization, reducing waste, and encouraging localized production-consumption cycles. The potential integration of renewable energy sources, such as solar panels, further strengthens its environmental sustainability profile.

The purpose of this study is to conceptualize a feasible urban vertical farming business model leveraging modern technologies and to analyze its potential impact, opportunities, and challenges. Specifically, this research aims to explore how technology-driven entrepreneurship can create competitive advantage in the agribusiness sector while addressing environmental and social concerns. By integrating technological innovation with sustainable entrepreneurship principles, this research seeks to contribute to the development of future-ready agribusiness models capable of strengthening urban food systems in 2025 and beyond. Through this exploration, the study aspires to bridge the gap between technological potential and practical entrepreneurial implementation in the evolving landscape of smart urban agriculture.

METHOD

This research uses a qualitative conceptual approach supported by secondary data analysis. The qualitative method is appropriate because the study focuses on developing a business concept and analyzing its strategic feasibility rather than conducting experimental testing or quantitative measurement. This approach enables an in-depth examination of theoretical foundations, industry practices, and innovation trends, allowing the researcher to construct a comprehensive entrepreneurial model grounded in current knowledge. It also facilitates critical interpretation of how technological integration, sustainability principles, and market forces interact within the context of urban agriculture.

Data sources include recent market reports, peer-reviewed scientific journal articles on urban agriculture technologies, sustainability frameworks, policy documents, and industry analyses published within the last five years. These sources provide up-to-date insights into technological advancements, consumer behavior trends, regulatory developments, and investment patterns in agri-tech startups. Academic databases, industry publications, and international organizational reports are used to ensure the credibility and relevance of the data. Priority is given to high-impact journals, recognized research institutions, and global organizations to maintain analytical rigor and reliability.

The data collection process focuses on identifying:

1. Trends in vertical farming development globally and regionally.
2. Applications of IoT in precision agriculture and smart farming systems.
3. AI-driven crop management systems and predictive analytics tools.
4. Market demand for sustainable and locally produced food.
5. Investment trends and funding patterns in agri-tech startups.
6. Regulatory and policy support related to urban farming and green technology.

In addition, the study examines best practices from existing vertical farming enterprises to understand operational models, technological configurations, and scalability strategies. This benchmarking process provides comparative insight into competitive positioning and innovation gaps.

The data analysis process involves content analysis and comparative synthesis. First, relevant information is categorized into thematic areas such as technology integration, operational efficiency, market opportunities, financial feasibility, and sustainability impact. Second, cross-source comparison is conducted to identify consistencies, emerging patterns, strategic implications, and research gaps. The synthesized findings are then used to construct a comprehensive business model framework tailored to urban vertical farming startups. This analytical process ensures logical coherence between theoretical concepts and practical implementation strategies.

To strengthen the feasibility assessment, this study also incorporates business model analysis using the Business Model Canvas (BMC) framework. The BMC evaluates key components including value proposition, customer segments, key resources, key activities, revenue streams, cost structure, channels, and strategic partnerships. Through this framework, the study identifies how technological innovation translates into customer value and revenue generation while maintaining cost efficiency. The BMC also helps clarify the startup's competitive advantage and scalability potential.

Additionally, the study applies a SWOT (Strengths, Weaknesses, Opportunities, and Threats) analysis to examine internal and external factors affecting business feasibility. Internal factors include technological readiness, cost structure, operational efficiency, innovation capability, and human resource competence. External factors include market demand, regulatory environment, competition intensity, energy prices, technological disruption, and environmental considerations. This dual-layer analysis supports strategic planning and risk mitigation strategies.

To enhance analytical depth, the study also considers sustainability assessment criteria based on environmental, social, and economic dimensions (triple bottom line approach). Environmental indicators include resource efficiency, carbon footprint reduction, and waste management practices. Social indicators consider job creation, community engagement, and food accessibility. Economic indicators assess profitability potential,

investment return, and long-term growth capacity. Integrating these dimensions ensures that the proposed entrepreneurship model is not only financially viable but also environmentally responsible and socially beneficial. This structured and multi-framework approach ensures that the proposed startup model is evaluated from strategic, technological, market, financial, and sustainability perspectives. By combining conceptual synthesis with established business feasibility tools, the methodology provides a comprehensive and systematic foundation for proposing an innovative, scalable, and implementable urban vertical farming startup model aligned with sustainable entrepreneurship principles.

RESULTS AND DISCUSSION

The concept of an IoT- and AI-enabled vertical farming startup reveals numerous strategic and operational advantages. First, optimized crop yields are achieved through data-driven decision-making. Advanced sensors monitor temperature, humidity, CO₂ levels, light intensity, and nutrient concentration in real time. The collected data is processed by AI algorithms capable of identifying growth patterns, detecting anomalies, and automatically adjusting environmental parameters. This minimizes human error and ensures consistent crop quality. Moreover, continuous data accumulation enables machine learning systems to improve accuracy over time, resulting in progressively higher productivity and reduced crop failure rates.

Second, resource efficiency is significantly improved. Water usage can be reduced by up to 70–90% compared to conventional farming due to recirculating hydroponic systems. Pesticide use is minimized because crops are grown in controlled indoor environments, reducing exposure to pests and diseases. Localized production also decreases transportation distances, thereby lowering carbon emissions and improving product freshness. In addition, optimized nutrient dosing reduces waste and prevents environmental contamination, strengthening the sustainability profile of the business. Energy-efficient LED systems and smart climate control further enhance operational efficiency when integrated with renewable energy sources.

Third, the integration of predictive AI introduces competitive differentiation. Unlike traditional vertical farms that rely mainly on manual monitoring or basic automation, this startup concept employs full-cycle predictive crop management. AI can forecast harvest times, estimate yield volumes, and optimize planting schedules based on demand patterns. This enhances supply chain planning and reduces waste. Predictive analytics also support dynamic pricing strategies and inventory management, allowing the startup to respond quickly to market fluctuations and consumer trends.

From a market perspective, analysis indicates increasing consumer preference for locally sourced, organic, and chemical-free produce. Urban middle-class consumers are particularly willing to pay premium prices for fresh and sustainably produced vegetables. Restaurants, supermarkets, and health-conscious communities represent key target segments. Corporate clients and hospitality industries may also become strategic partners seeking reliable, high-quality supply chains. Furthermore, government support for green technology and sustainable urban development provides additional opportunities for funding, tax incentives, and innovation grants.

In terms of business model implications, the startup can adopt a hybrid revenue strategy, combining direct-to-consumer sales, subscription-based vegetable boxes, and long-term supply contracts with retailers or restaurants. This diversified revenue structure reduces dependency on a single market segment and enhances financial stability.

However, several challenges must be addressed. High initial setup costs, including infrastructure, LED lighting systems, climate control equipment, and AI integration, may limit entry for small entrepreneurs. Additionally, skilled personnel with expertise in agriculture technology, data analytics, and system maintenance are required. Energy consumption, especially for lighting and climate control, also remains a critical cost factor. Regulatory compliance related to urban zoning, food safety standards, and environmental permits may present additional operational complexities.

To mitigate these barriers, community-based models and public-private partnerships are recommended. Collaborations with universities can provide research support and technological expertise. Partnerships with local governments can facilitate regulatory approvals and sustainability incentives. Gradual scaling through pilot projects can help validate the business model before large-scale expansion. Integrating renewable energy solutions and adopting modular farm designs can also reduce operational risks and investment burdens.

Overall, the discussion demonstrates that while technological and financial challenges exist, the long-term benefits and market potential outweigh the risks when managed strategically. By combining innovation, sustainability, and data-driven management, the proposed startup model offers a scalable and future-oriented solution for urban food production in 2025 and beyond.

CONCLUSION

The proposed innovative entrepreneurship idea presents a forward-thinking solution to critical urban and environmental challenges. Integrating vertical farming with IoT and AI technologies has the potential to transform urban agribusiness into a more efficient, data-driven, and sustainable system. By leveraging real-time monitoring and predictive analytics, the model enhances operational precision, reduces waste, and improves overall

productivity. This technological synergy allows urban food production systems to operate with higher consistency and resilience compared to traditional agricultural practices.

This model not only enhances food security in densely populated areas but also supports environmental sustainability through reduced resource consumption, minimized pesticide use, optimized water efficiency, and lower carbon emissions due to localized distribution. Furthermore, the startup concept contributes to urban resilience by shortening supply chains and decreasing dependency on external food sources. From a socio-economic perspective, the business has the potential to generate employment opportunities in agri-tech, data analysis, and sustainable supply chain management, thereby fostering inclusive economic growth within urban communities.

Although challenges such as high capital investment, energy dependency, and technical complexity persist, strategic partnerships, technological advancements, and supportive government policies can significantly improve feasibility. Collaboration with technology providers, research institutions, and investors can reduce innovation costs and accelerate system optimization. Government incentives for renewable energy integration, green infrastructure, and sustainable entrepreneurship can further strengthen financial viability. Pilot implementation and phased development strategies are essential to reduce financial risk, validate operational assumptions, and build investor confidence before scaling up production capacity.

In addition, adopting renewable energy solutions such as solar panels or energy-efficient LED systems can mitigate long-term operational costs and enhance sustainability performance. Continuous technological innovation and adaptive management strategies will be crucial to maintaining competitive advantage in the evolving agri-tech landscape.

Future research should focus on developing practical implementation frameworks, conducting detailed cost-benefit and return-on-investment analyses, and assessing long-term economic, environmental, and social impacts. Comparative studies between conventional vertical farming and AI-integrated systems would provide deeper empirical insights. Moreover, examining consumer acceptance, pricing strategies, and scalability models in emerging markets would strengthen the strategic foundation of this entrepreneurship concept.

Overall, this innovative venture exemplifies entrepreneurship aligned with technological advancement and sustainability objectives for 2025 and beyond. It demonstrates how digital transformation and sustainable business practices can converge to address global food security challenges. By integrating innovation, environmental responsibility, and economic feasibility, the proposed startup offers a promising pathway toward resilient, smart, and sustainable urban food systems in the future.

REFERENCES

- Despommier, D. (2010). The vertical farm: Feeding the world in the 21st century. *Trends in Biotechnology*, 28(7), 364–371.
- Kamilaris, A., Kartakoullis, A., & Prenafeta-Boldú, F. X. (2017). A review on the practice of big data analysis in agriculture. *Computers and Electronics in Agriculture*, 143, 23–37.
- Benke, K., & Tomkins, B. (2017). Future food-production systems: Vertical farming and controlled-environment agriculture. *Sustainability: Science, Practice and Policy*, 13(1), 13–26.
- (D)